
VDOT
Virginia Department of Transportation

DEVELOPMENT AND DELIVERY RESULTS

PRELIMINARY FY26 Data as of 7/14/2026

Chief Engineer: Barton A. Thrasher, P.E.

7/21/2026

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Purpose and Background

Purpose

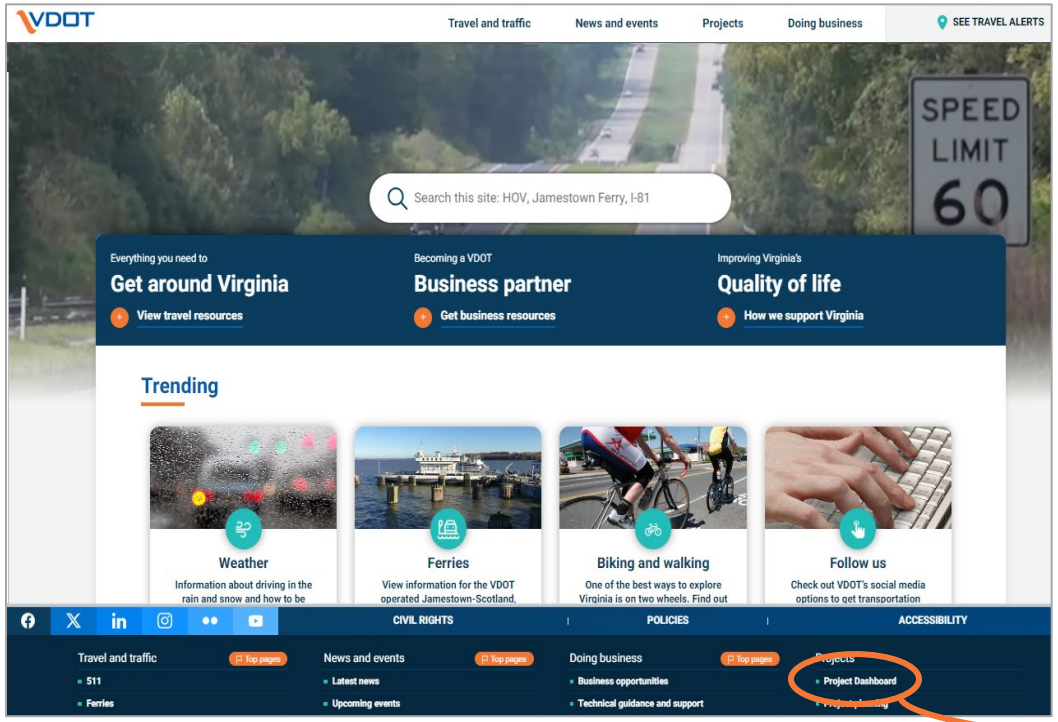
- Present results on project performance in the construction program
- No board action is required

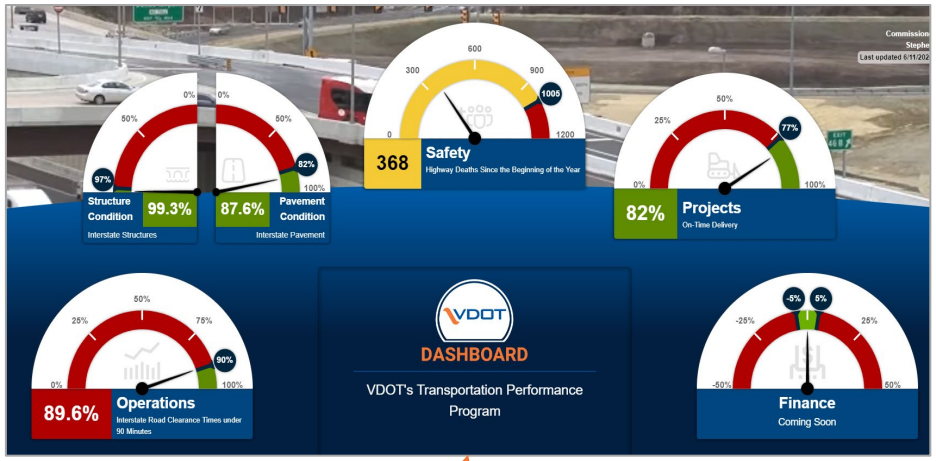
Background

- VDOT began measuring project performance in March 2003 with the launch of the VDOT Dashboard
- Chief Engineer has been presenting these results to the board since 2021 as a part of VDOT's commitment to transparency, accountability, and continuous improvement

What is the VDOT Dashboard?

- Performance Reporting System for Projects and Programs. Provides daily updates on transportation related metrics
- Meets reporting requirements of § 33.2-233 of the Code of Virginia and CTB Resolution “Project Dashboard” (3/17/2005)

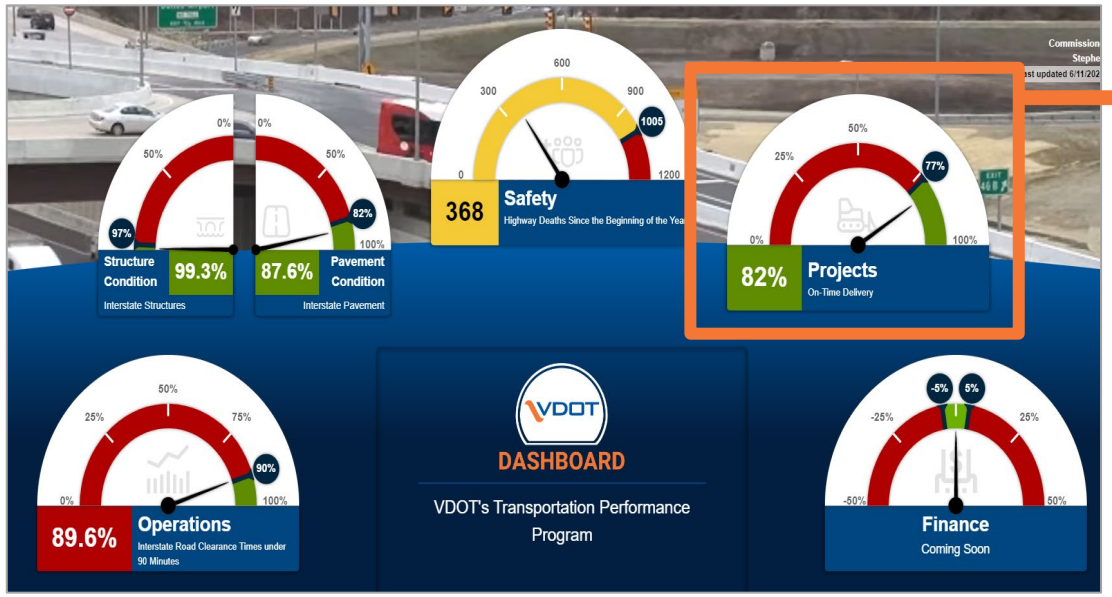




Go to https://www.vdot.virginia.gov/ and click on ‘Project Dashboard’

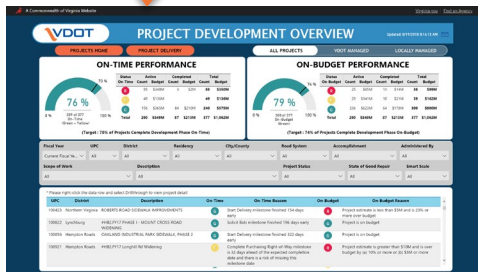
VDOT Dashboard Projects Dial

- The Projects dial provides public access to transportation projects in the Six Year Improvement Program (SYIP)
- The agency is committed to transparency in its operation and performance
- Development = Design Phase
- Delivery = Construction Phase

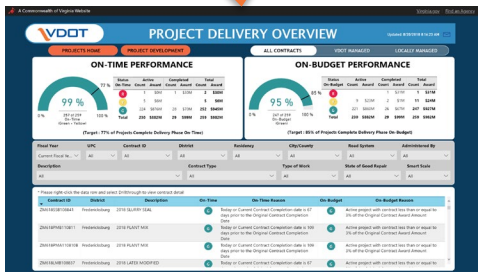


[Interface to Project's Dial]





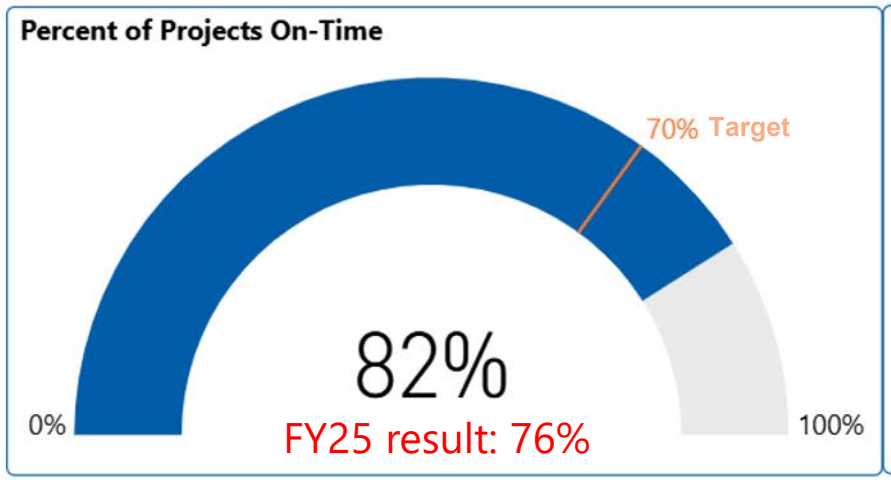
Project Development (On-Time, On-Budget)

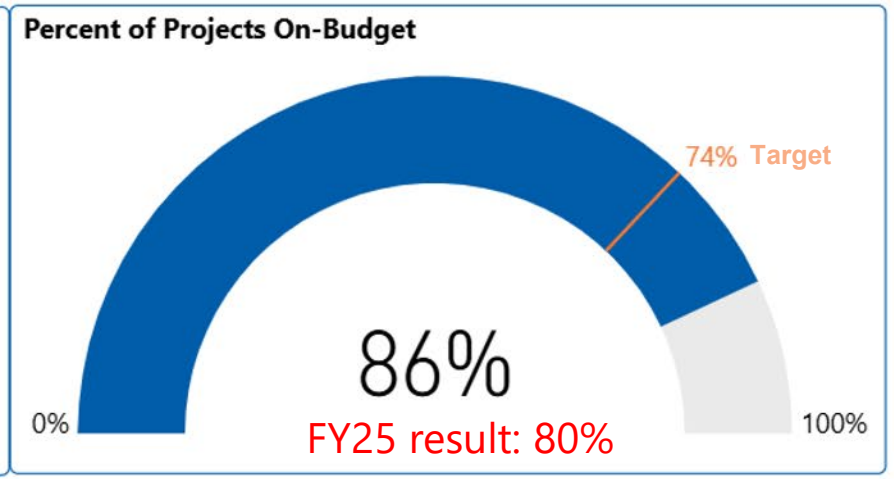


Project Delivery (On-Time, On-Budget)

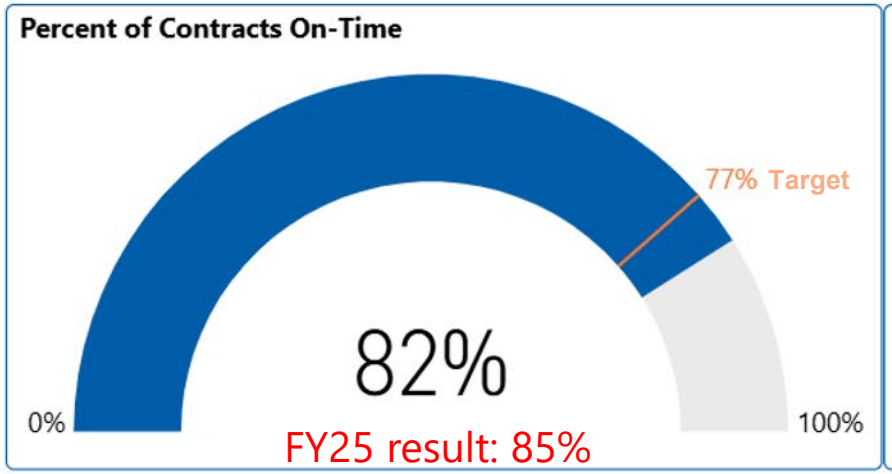
Statewide Results for FY26 Project Development and Delivery
(FY25 Results in Red)

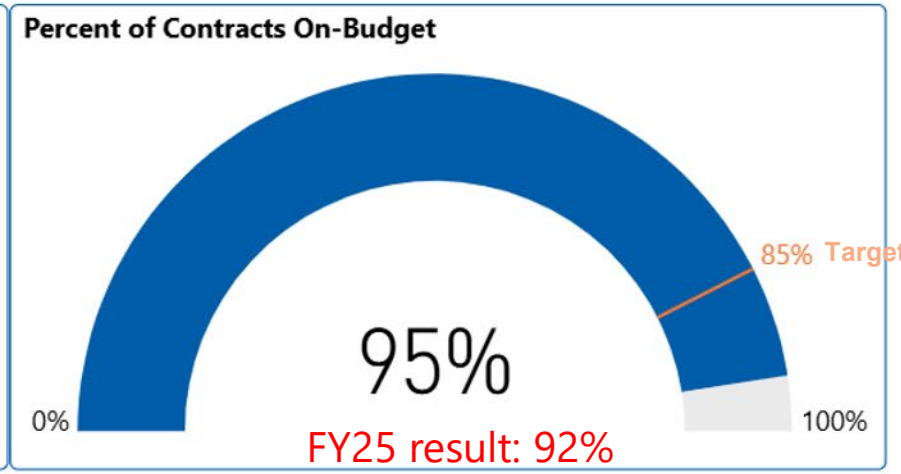
Project Development





Project Delivery



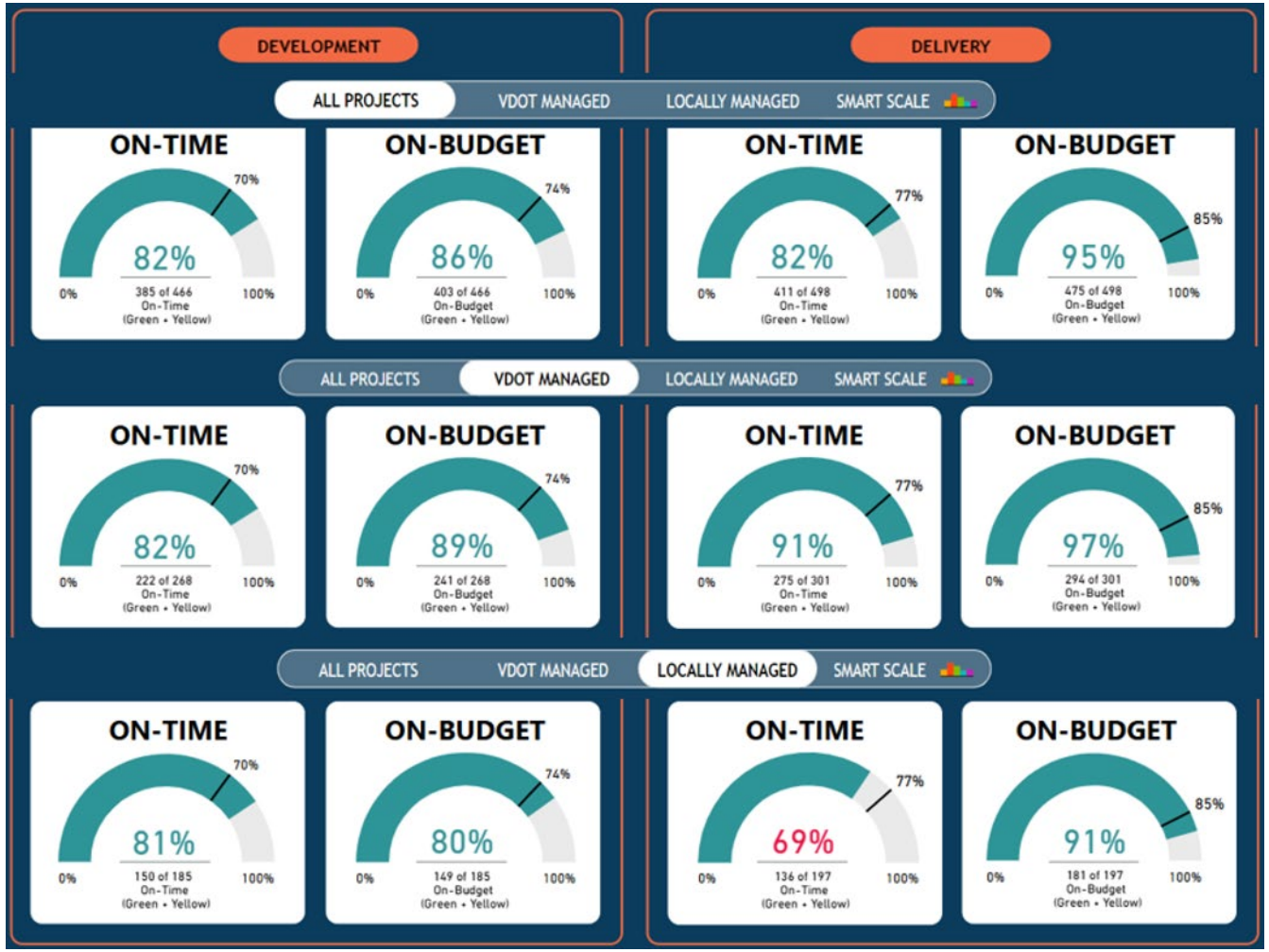


Statewide Results for FY26 – Preliminary – 7/14/26

All Projects

VDOT Projects

Local Projects



Targets in black font; results in green and red

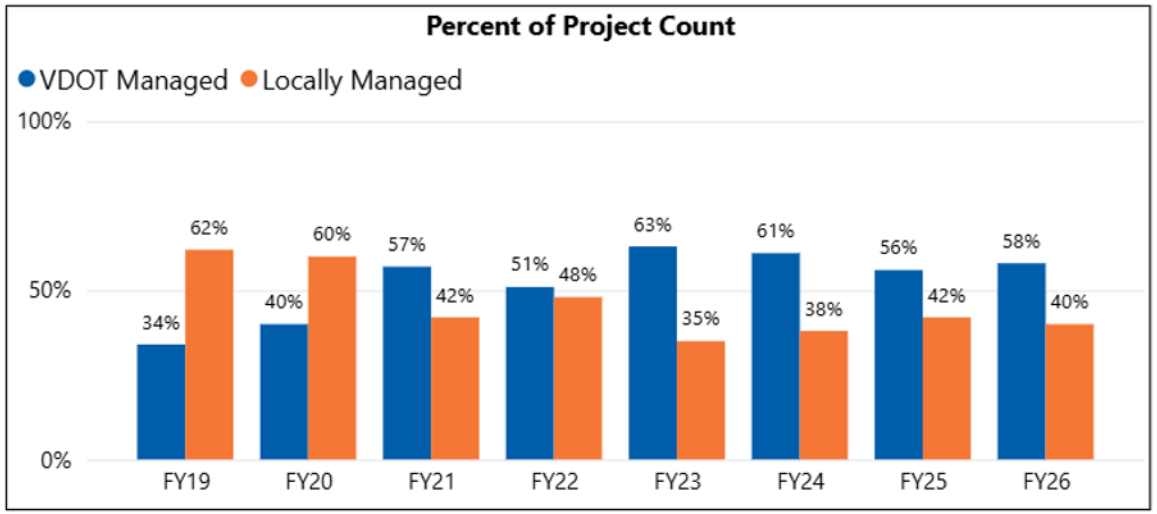
Project Development

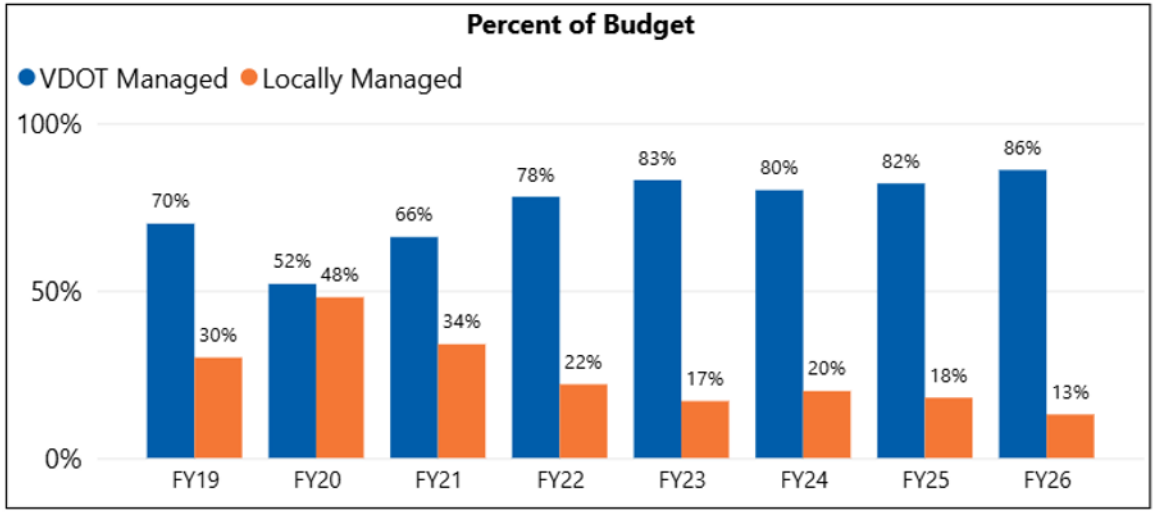
Project Development

FY26 Project Development

Administered By	Number of Projects	Total Budget
VDOT	268	$2,156,637,972
Locally	185	$330,424,440
Rail	13	$7,322,636
Total	**466**	**$2,494,385,048**

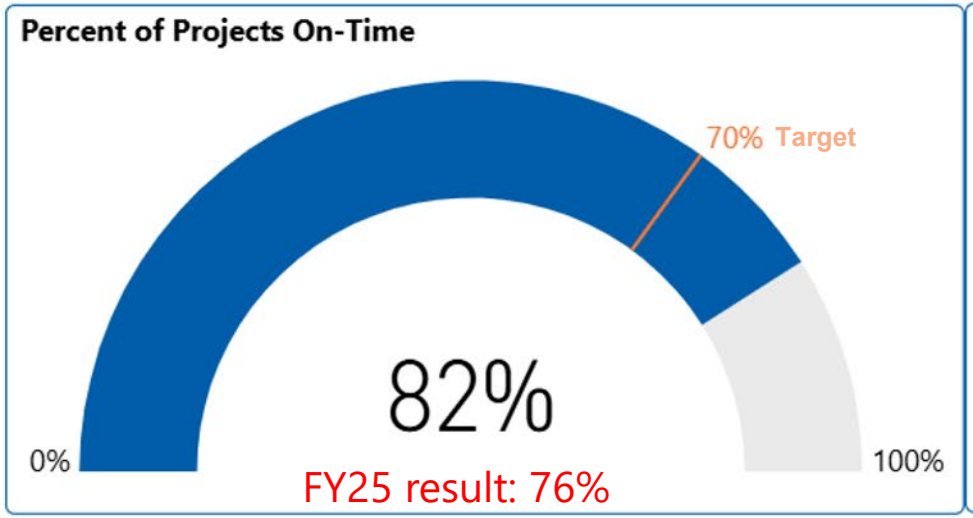
FY19 - 26 Project Development Mix

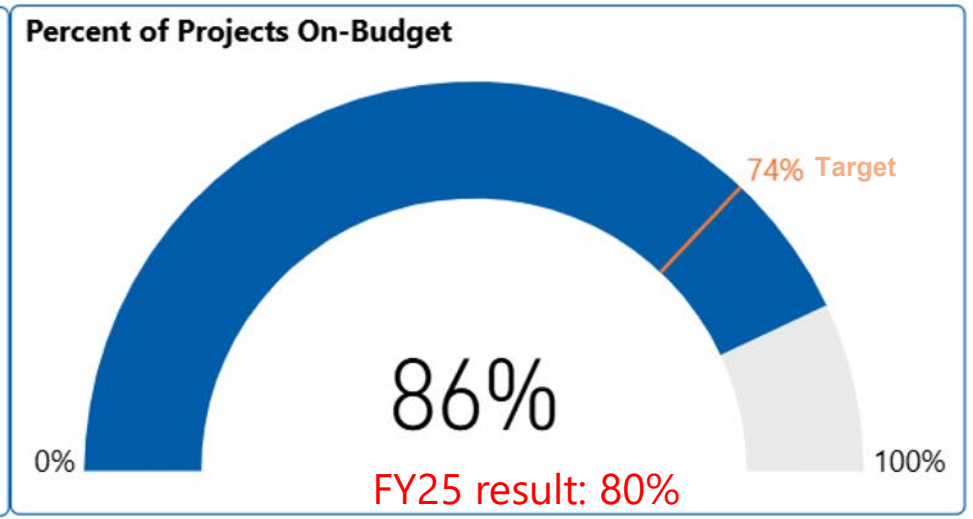




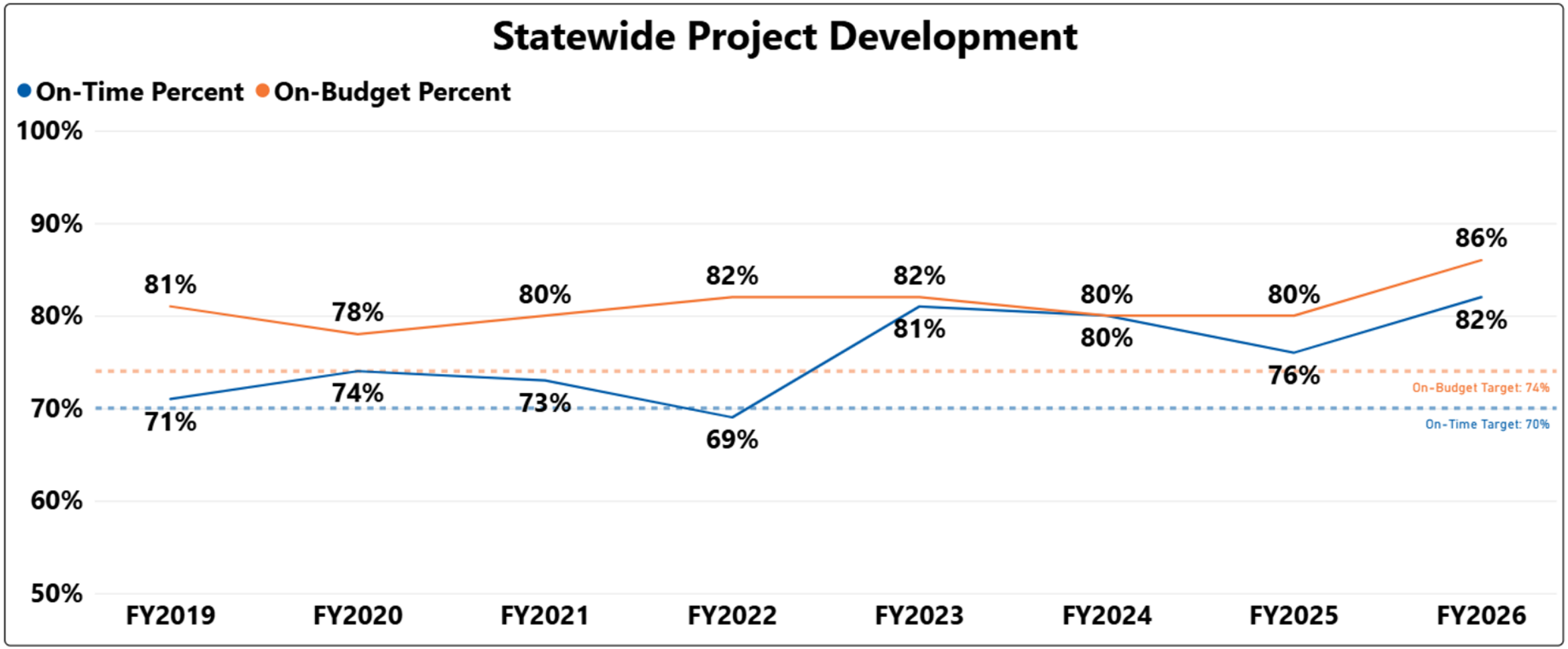
Statewide Results for FY26 Project Development
(FY25 Results in Red)

Project Development

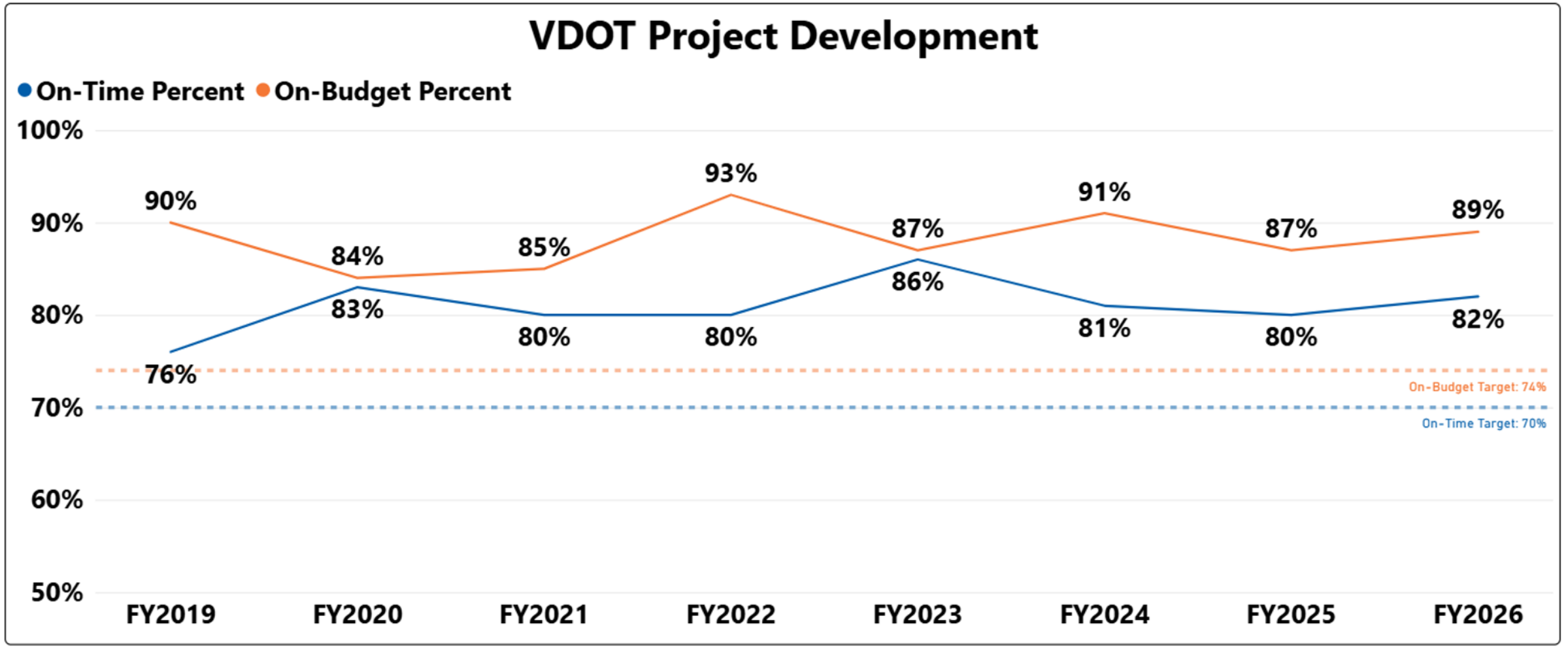




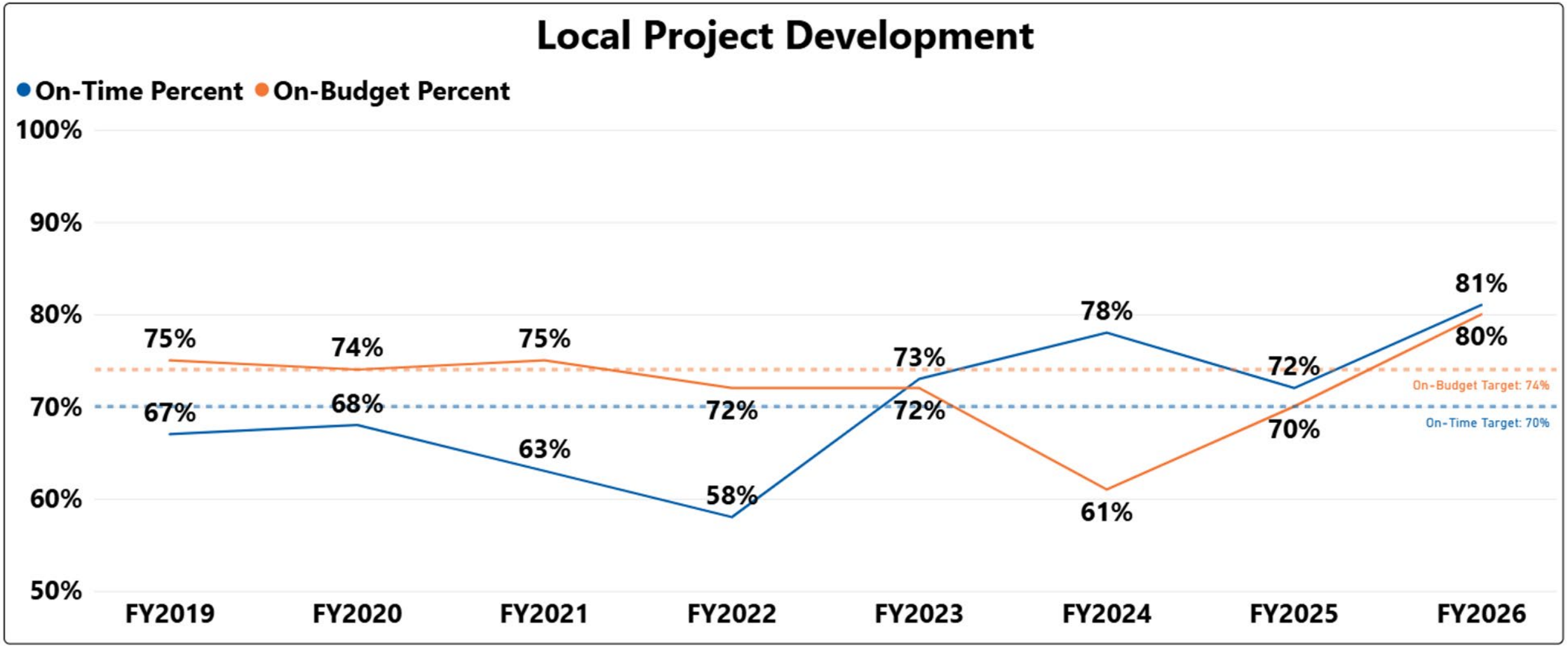
Statewide Development Performance Trends



VDOT Development Performance Trends



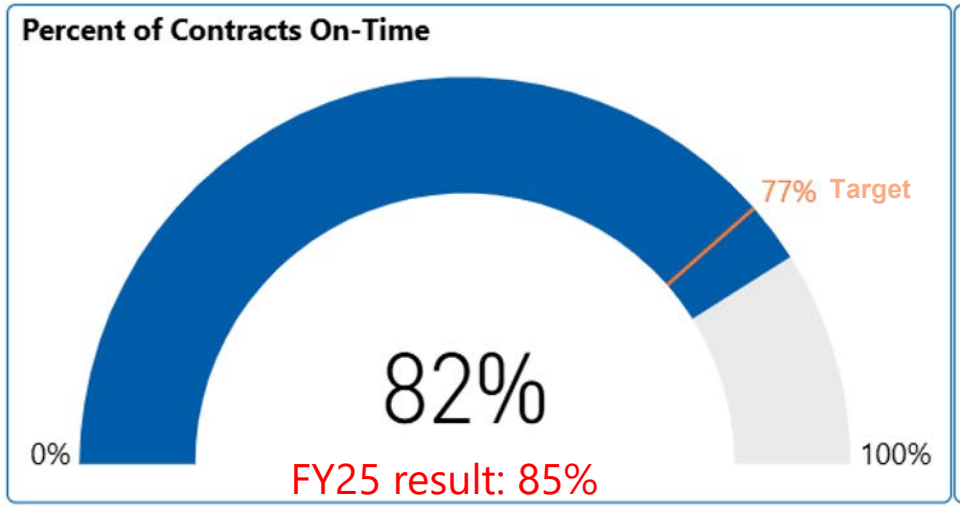
Local Development Performance Trends

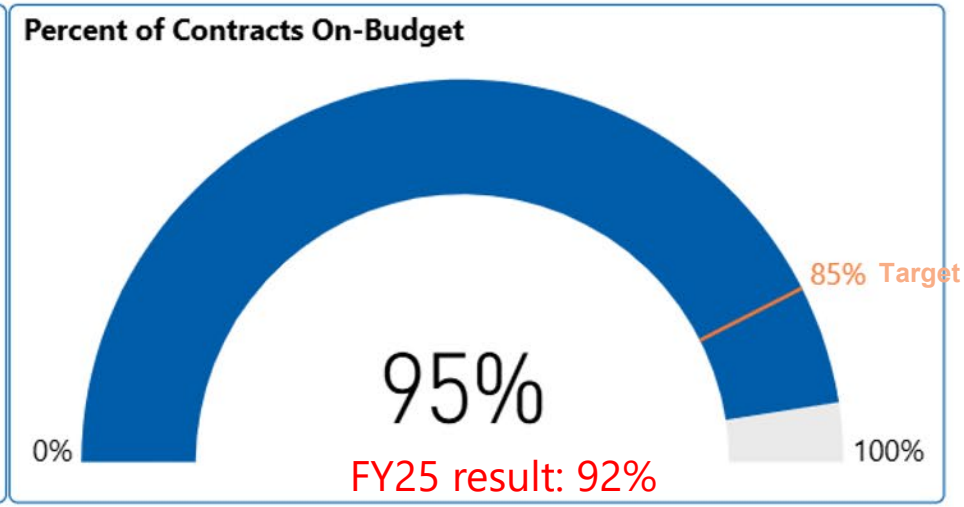


Project Delivery / Construction

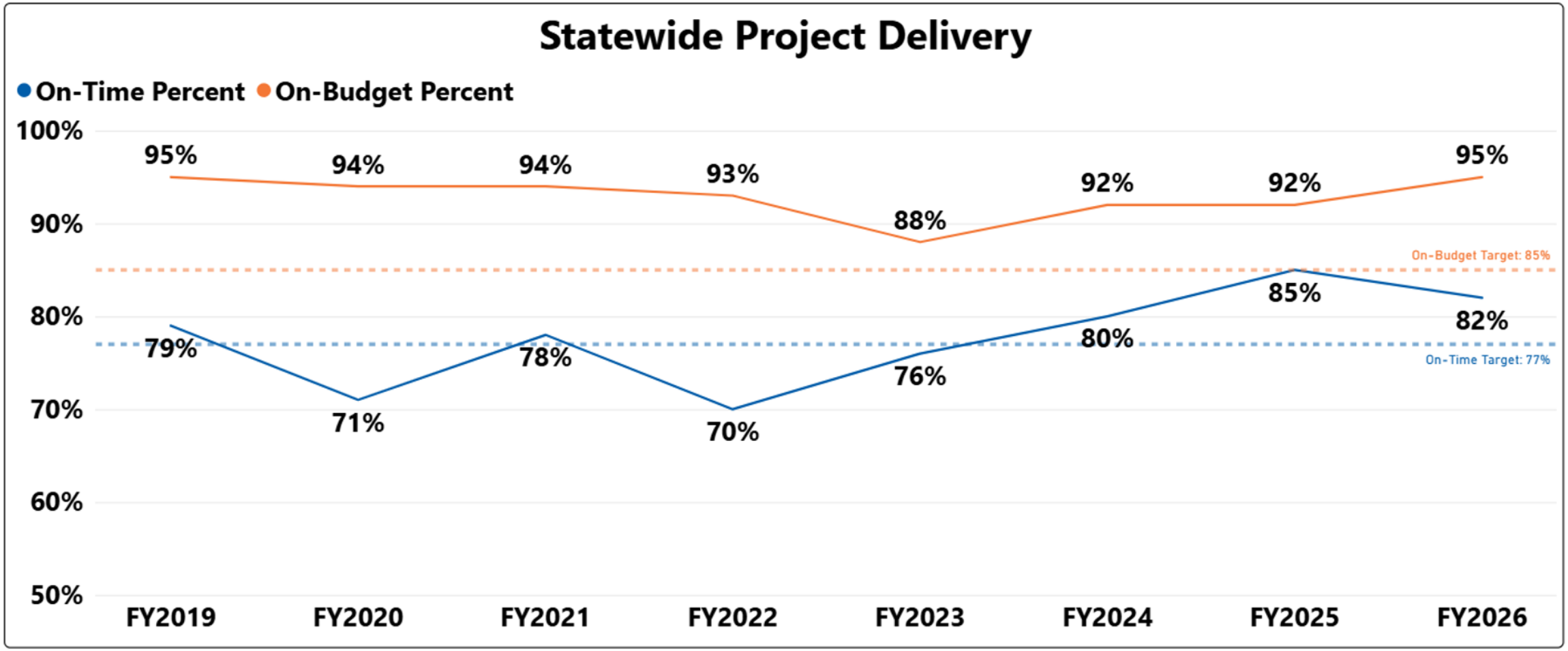
Statewide Results for FY26 Project Delivery
(FY25 Results in Red)

Project Delivery

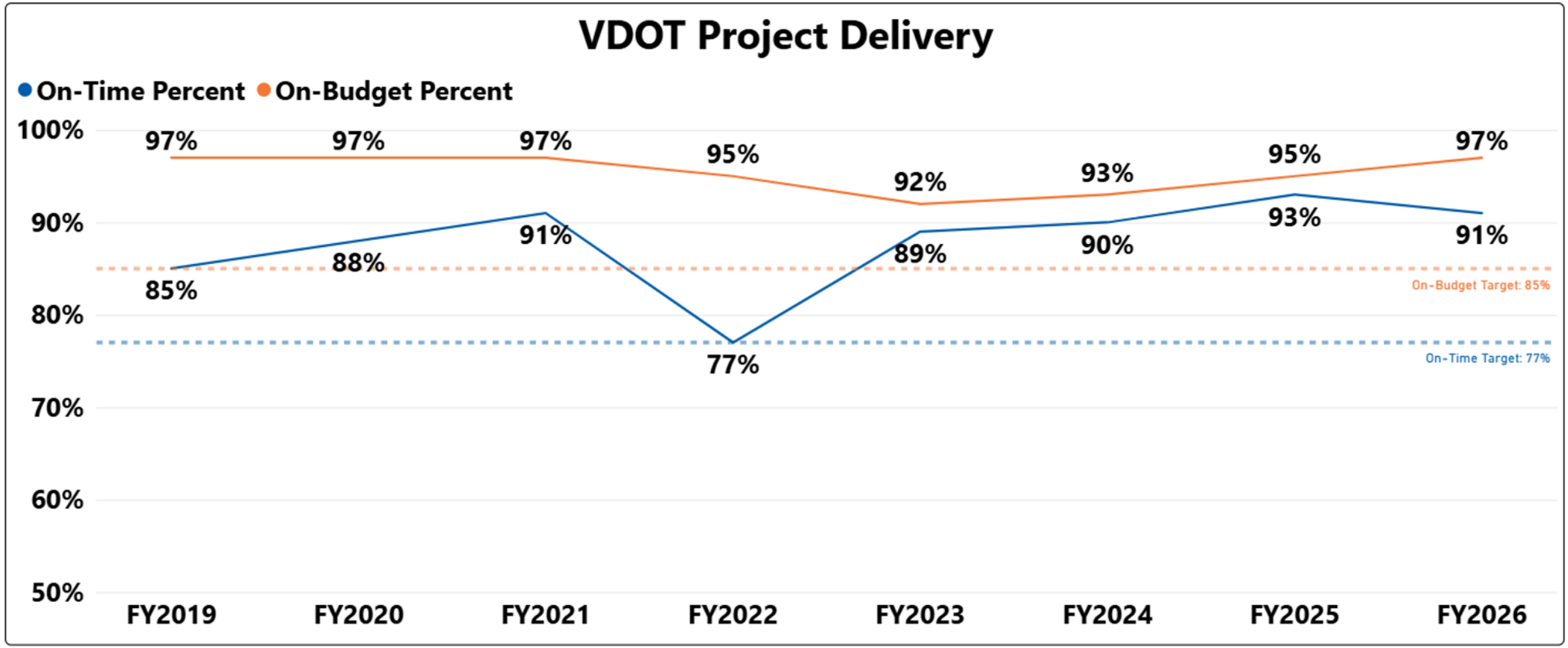




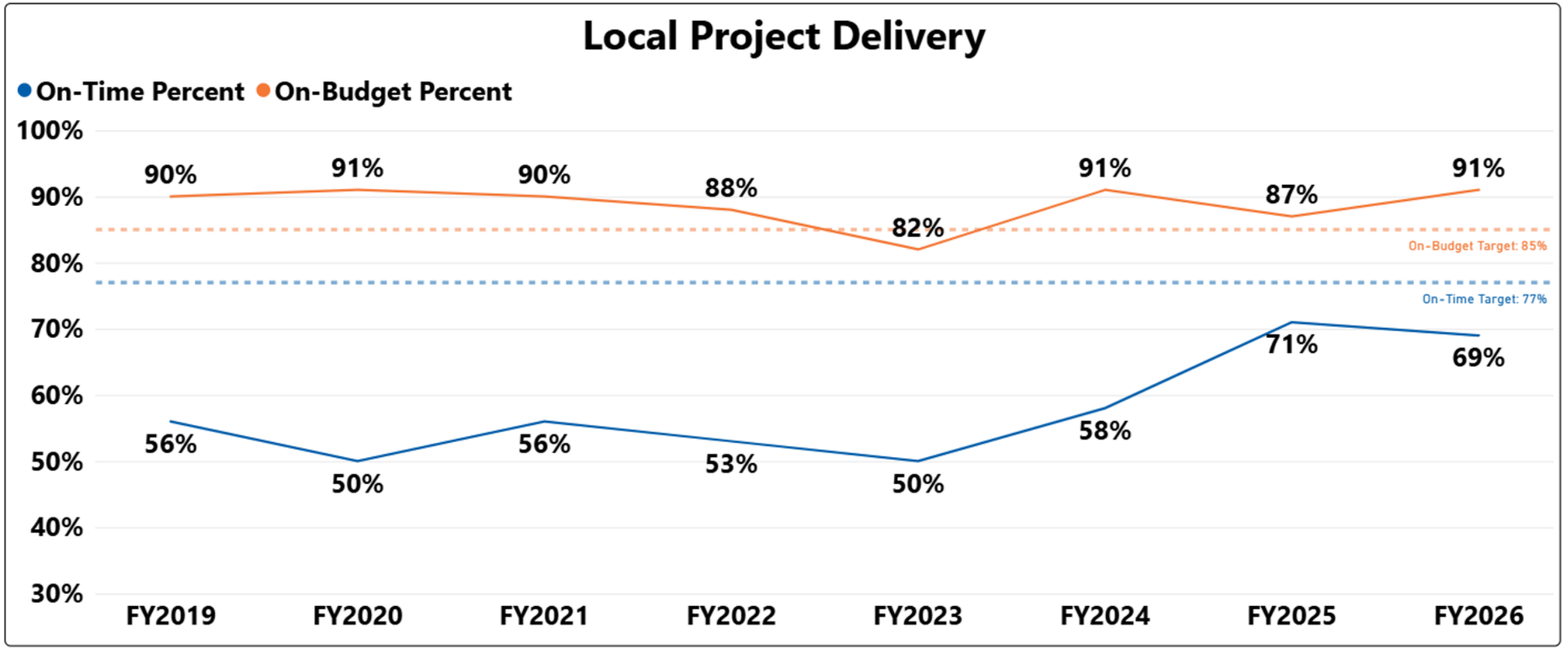
Statewide Project Delivery Performance Trends



VDOT Project Delivery Trends



Local Project Delivery Trends



SYIP Project Portfolio

Why SYIP Project Portfolio?

DASHBOARD

- Measures VDOT and Locality performance for current and prior fiscal years
- Measures success based on the percentage of projects, by project count, meeting On-Time & On-Budget targets
- Measures success on how we did rather than where we need to be



OBSERVATIONS

- 15-20% of projects do not reach construction “On-Time” annually
- Once a project goes “Red”, there has been a reduced focus on getting those projects to construction in a timely manner
- This “Backlog” of work compounds over time fighting inflation and changes in other variables impacting schedule and costs

Why SYIP Project Portfolio?

- In late FY2023, VDOT reviewed projects scheduled to go to construction in FY2023 or earlier that were late or "Red" for the On-Time metric
  - Identified 89 projects with large unexpended funding balances
  - 63 Locally Administered Projects → $789 million total value
  - 26 VDOT Administered Projects → $238 million total value
  - More than $1 Billion in total value; approximately $750 million in Construction Value
- Starting in FY2024, VDOT intentionally focused on these projects and began development of a more forward-looking approach to monitoring projects and planning our work across the entire program → Project Portfolio

SYIP Portfolio Management Approach

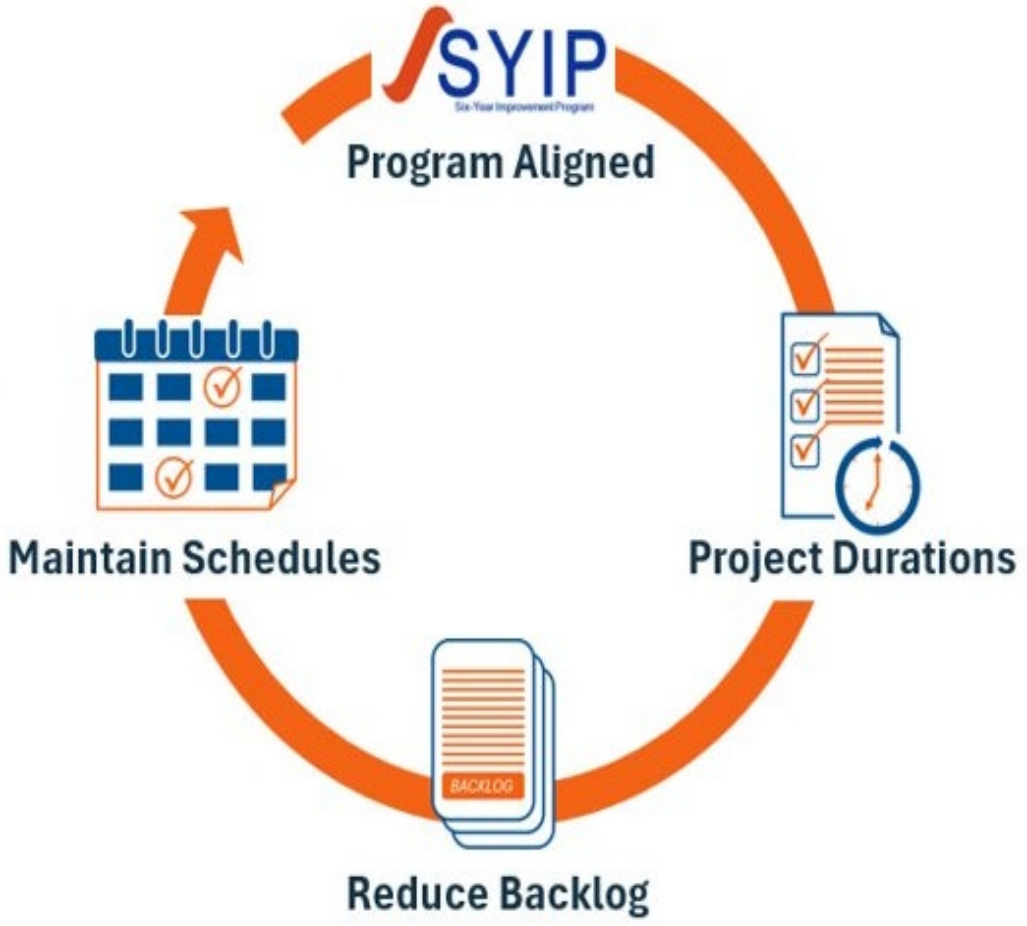
- Recognizing the concurrent rapid growth in the size of the SYIP, VDOT implemented a strategic portfolio management approach
  - The strategic goal was to ensure sufficient construction throughput to fully leverage our financial resources

- VDOT's FY2024-2026 Business Plan focused on several key strategies to reach this goal:
  - Develop and implement ***leading*** key performance indicators
  - Prioritize project delivery targets based on project value and benefit rather than project count

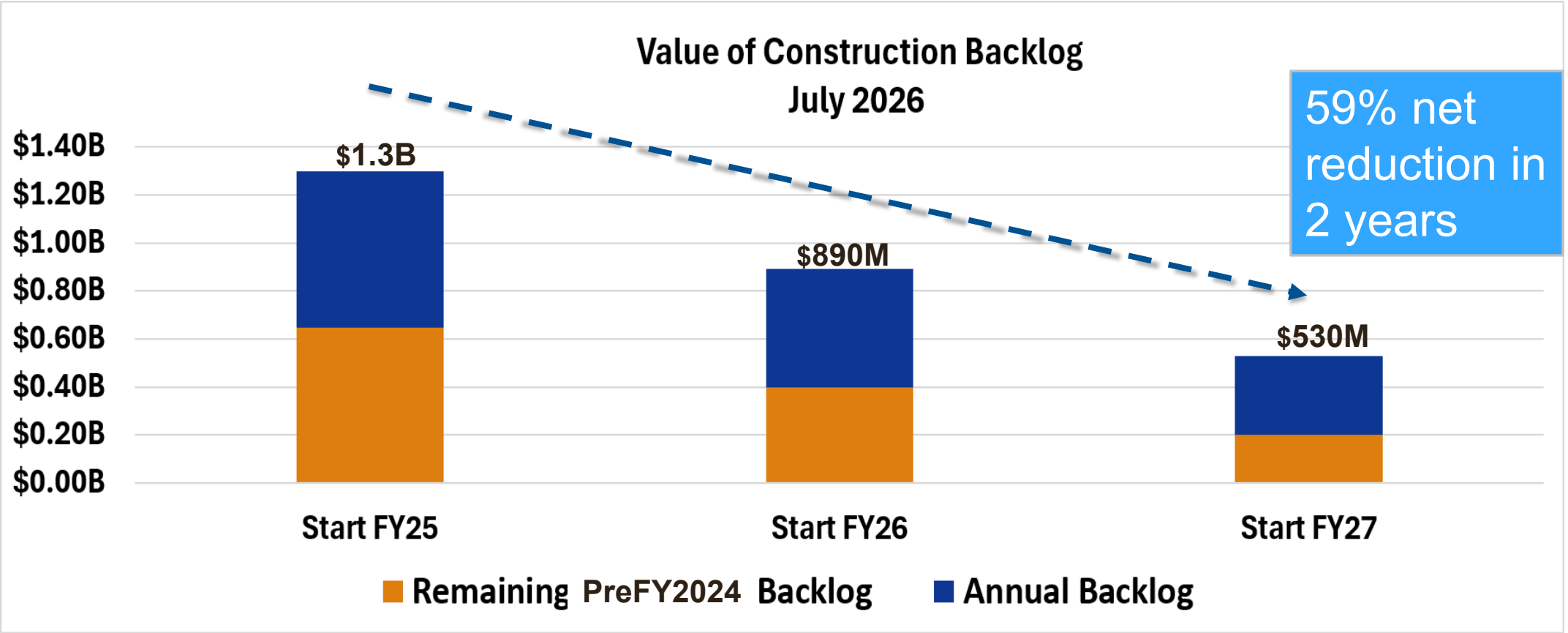
Portfolio Management – Guiding Principles

Commissioner's Executive Memorandum for Portfolio Management (January 2025):

- Focus on the timely execution of projects and set expected project development durations
- Eliminate the current and future backlog of projects
- Keep projects on schedule by making critical decisions timely
- Align guidance and direction related to project funding in the SYIP



Construction Backlog Success



- Pre-FY2024 Backlog = projects scheduled for construction before FY2024
- Annual Backlog = net addition / reduction since start of FY2025

Next Steps

- Focus on continued reduction in project development backlog
- Continue to monitor annual forward-looking project performance indicators, including;
  - annual construction targets
  - monitoring projects for slow progress towards construction

Next Steps (continued)

- Update CTB SYIP Development Policy to institutionalize established project development duration expectations for all projects in the SYIP
  - ensure financial resources are fully leveraged
  - include consequences for not advancing projects according to these durations